



STATE CENTER  
COMMUNITY COLLEGE DISTRICT

# **Citizens' Bond Oversight Committee Bond Implementation Plan for Measures C & E**



**QUARTERLY UPDATE  
PERIOD ENDING SEPTEMBER 30, 2024**

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## ACRONYMS

ACRONYM	MEANING
AT	Applied Technology
AV2	Academic Village 2
BOT	Board of Trustees
CCC	Clovis Community College
CCCCO	California Community Colleges Chancellor’s Office
CDC	Child Development Center
CEQA	California Environmental Quality Act
CFPA	Center for Fine & Performing Arts
CTC	Career & Technology Center
DSA	Division of the State Architects
DW	Districtwide
EIR	Environmental Impact Report
FCC	Fresno City College
FY	Fiscal Year
LAN	Local Area Network
MCC	Madera Community College
MSE	Math, Science & Engineering
OAB	Old Administration Building
RC	Reedley College
SCCCD	State Center Community College District
SF	Square Foot
WAN	Wide Area Network



Top to Bottom: CCC Applied Technology (Academic Center 3) Lobby (October 2024) and FCC New Science Building Courtyard with water feature (October 2024).

Cover Image: CCC Applied Technology (Academic Center 3) Ribbon Cutting (October 2024).



# MEASURES C & E: AN OVERVIEW

Valley voters approved State Center Community College District’s capital improvement facilities bonds Measure E in 2002 and Measure C in 2016. Through projects funded by Measures E and C, State Center Community College District (SCCCD) is putting the Central Valley to work, by creating jobs today and training students for tomorrow’s workforce.

## CITIZENS’ OVERSIGHT COMMITTEE

The Citizens’ Oversight Committee plays a significant role in reviewing bond expenditures, informing the public of the District’s expenditures of bond proceeds, and providing an annual report to SCCC’s Board of Trustees. The Committee consists of a minimum of nine (9) members, who are appointed by the Board of Trustees using the criteria established by Proposition 39 and the written applications submitted by each candidate.

The Committee’s authorized activities include receiving and reviewing copies of the District’s annual independent performance audit and annual independent financial audit (required by Article XIII A of the California Constitution), inspecting college facilities and grounds for which bond proceeds have been or will be expended, reviewing copies of deferred maintenance proposals or plans developed by the District, and also reviewing efforts by the District to maximize bond proceeds by implementing various cost-saving measures.



Fire Academy Graduation at First Responders campus (December 2023).

### 2024 Citizens’ Oversight Committee Members

- Marilyn Behringer, Chair
- Jessica Roche, Vice Chair
- Alex Contreras, Member
- Debbie Darden, Member
- Mike McNally, Member
- Yery Olivares, Member
- Donald Slade, Member

#### Membership Composition:

- One (1) student enrolled and active in a community college support group, such as student government;
- One (1) member active in a business organization representing the business community located in the District;
- One (1) member active in a senior citizens’ organization;
- One (1) member active in a bona-fide taxpayers’ association;
- One (1) member active in a support organization for the college, such as a foundation;
- Four (4) members of the community at-large appointed by the Board.



Webcam: <https://tinyurl.com/FCCScienceCam>

## *Fresno City College* **NEW SCIENCE BUILDING**



Located along Blackstone Avenue, the New Science building will serve as the new front door to Fresno City College. The new building will feature modern labs across several science disciplines, flexible student study areas, faculty offices, and Design Science Middle College High School classrooms and offices.

Work is continuing through the Fall semester. Elevator work is ongoing, stair glass installation has started and flooring is wrapping up. Electrical, fire alarm, low voltage, and AV work continues and is close to finalization. Installation of fire alarm cabinets and display cases are in progress. The punch list corrections are ongoing and furniture installation is starting this month.

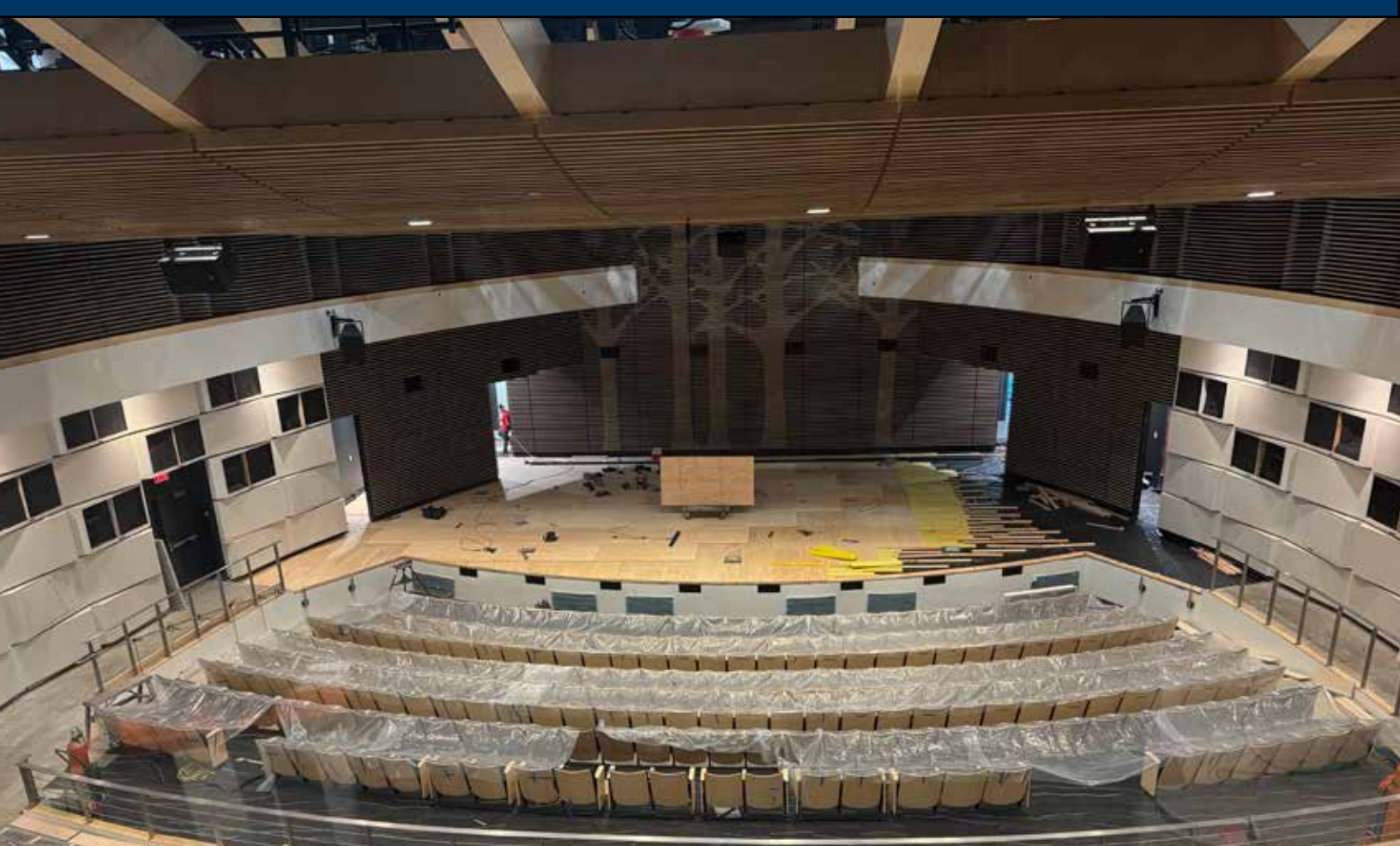
The project is expected to be complete this winter. A ribbon cutting is planned for Spring 2025. Details are forthcoming.



**ARCHITECT:** Lionakis  
**CONTRACTOR:** Harris Construction Co., Inc.  
**BUDGET:** \$87 Million (\$79 Million from Measure C)  
**EXPENSED TO DATE:** \$77,217,541 (Measure C)







*Reedley College*

# McCLARTY CENTER FOR FINE & PERFORMING ARTS



The Center for Fine & Performing Arts has been on the planning books since 1975. It will provide higher education opportunities for local artists and serve the greater Reedley area. This venue will be used for educational programs, live productions, and campus and community events. Plans include an auditorium with 520 estimated seats, an art gallery, lobby, concessions, a green room, meeting spaces, and a box office.

As of October 2024, seating in the auditorium was installed. The interior wall and floor finishes are in progress. The AV system installation, testing and commissioning began and will continue throughout November. Air balancing and mechanical system commissioning will occur in early November.

This project is scheduled to be complete in Fall semester 2024. A ribbon cutting was held on November 19, 2024 at 9AM.



**ARCHITECT:** Darden Architects  
**CONTRACTOR:** Seals Construction, Inc.  
**BUDGET:** \$33.3 Million (\$26.7 Million from Measure C)  
**EXPENSED TO DATE:** \$24,025,868 (Measure C)

Webcam: <https://tinyurl.com/RCFPACam>





*Clovis Community College*

## **APPLIED TECHNOLOGY BUILDING: ACADEMIC CENTER 3**

The new Applied Technology building (Academic Center 3) will be comprised of approximately 66,000 square feet; featuring labs and classrooms to support studies in environmental, health occupation, water and wastewater, food processing, and electro-mechanical technologies.

The Applied Technology Building project is one of three projects that are being partially funded through Proposition 51. Now approved by the Department of Finance, via the State Chancellor's Office, groundbreaking occurred on May 2, 2022.

Classes started in August and staff have moved in. Ribbon cutting occurred on October 9, 2024.



**ARCHITECT:** Darden Architects  
**CONTRACTOR:** Seals Construction, Inc.  
**BUDGET:** \$57.5 Million (\$31.6 Million from Measure C)  
**EXPENSED TO DATE:** \$30,287,667 (Measure C)







## **APPLIED TECHNOLOGY BUILDING: ACADEMIC CENTER 3 CONTINUED**

The new Applied Technology building (Academic Center 3) currently houses a multitude of classrooms, labs, and other space including:

- Engineering Labs & Classrooms
- Food Science Labs
- Environmental Technology Labs
- Electro-Mechanical Technology Labs
- Water & Wastewater Technology Lab
- Health Occupation Labs
- Geology Lab
- Sound Engineering Lab
- GIS/Cartography Lab
- Learning Resource Center
- Student Collaboration Space
- Large Group Instruction / Performance Room
- Faculty & Support Offices
- Quiet Study Rooms
- Lounge







Web Cam: <http://www.scccd.edu/oakhurst-cam>

## *Madera Community College at Oakhurst* **A NEW CAMPUS**



The Madera Community College at Oakhurst, which currently includes 10 portables situated on four acres, will be improved through the construction of permanent facilities at a new location in Oakhurst. The new campus will include a mixed-use building housing educational, administrative, and community spaces and will be located on a 30-acre parcel on Westlake Drive.

Groundbreaking occurred in early October 2024. Footings have been dug and rebar is ongoing. The footing pour is scheduled for November. Underground utilities have started and site utilities have begun and are ongoing.

The project is scheduled to be complete for Fall Semester 2027.

**ARCHITECT:** Paul Halajian Architects/Steinberg Hart  
**CONTRACTOR:** Davis Moreno Construction, Inc.  
**BUDGET:** \$42.3 Million (\$38.3 Million from Measure C)  
**EXPENSED TO DATE:** \$3,910,190 (Measure C)





*Students at First Responders Campus (Spring 2024)*

## ADDITIONAL BOND PROJECTS:

### **Districtwide:**

- Accessibility Improvements (Budget: \$15 Million)
- Data Center Relocation/Police Department Station (Budget: \$8 Million)
- Infrastructure Improvements/Small Capital Repairs (Budget: \$15.3 Million, \$2,036,122 Expensed)
- Technology Improvements (Budget: \$2 Million, \$825,033 Expensed)

### **Clovis Community College:**

- Applied Technology Phase 2: Health/Psych Services (Budget: \$2 Million)
- Athletic Field House (Budget: \$3.5 Million)
- Applied Tech Phase 3: Kinesiology Center (Budget: \$16.9 Million)

### **Fresno City College:**

- Modernize Existing Math Science Building (Budget: \$10 Million)

### **Reedley College:**

- Agriculture Instructional Complex (Budget: \$21 Million)



*West Fresno Academic Building (Spring 2024)*





*MCC Academic Village 2 (October 2022)*

## COMPLETED BOND PROJECTS:

- District Office Relocation (Expensed: \$17,158,397)
- Infrastructure/Small Capital Repairs: FCC Fieldhouse Reroof & Cooling System (Expensed: \$1,309,722)
- Infrastructure/Small Capital Repairs: RC Forum Hall Reroof & HVAC (Expensed: \$726,400)
- FCC Campus Planning (Expensed: \$347,158)
- FCC First Responders Campus (Expensed: \$48,417,675)
- FCC Parking Expansion (Expensed: \$22,975,900)
- FCC West Fresno Center (Expensed: \$41,333,008)
- RC Fireline (Expensed: \$728,981)
- RC Math Science Building (Expensed: \$16,179,970)
- CCC Chestnut Access Road & Parking Expansion (\$4,815,132)
- MCC Center for Agriculture & Technology (CAT)(Expensed: \$6,246,714)
- MCC Academic Village 2 (Expensed: \$31,392,267)
- Relocation of Maintenance Facilities, FCC Campus (Expensed: \$4,471,407)



### Awards Received by Our Bond Projects

#### **Reedley College Center for Fine & Performing Arts**

- 2020 Award of Honor for Design, Community College Facility Coalition

#### **Madera Community College Academic Village 2**

- 2022 Award of Merit for Project in Design, Community College Facility Coalition



# MEASURE C + E BOND FUNDS

## \$161 million Measure E Bond Funds

As of 9/30/24

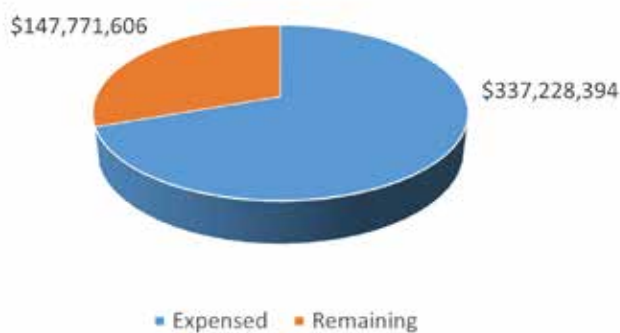
(Includes interest earnings)



## \$485 million Measure C Bond Funds

As of 9/30/24

(Includes interest earnings)



## Completed Projects

### Measure C

- District Office Relocation
- Infrastructure/Small Capital Repairs: FCC Fieldhouse Reroof & Cooling System
- Infrastructure/Small Capital Repairs: RC Forum Hall Reroof & HVAC
- FCC First Responders Campus
- FCC Parking Expansion
- FCC Planning
- FCC West Fresno Center
- RC Fireline Upgrade
- RC Math, Science & Engineering
- CCC Chestnut Access Road & Parking Expansion
- MCC Academic Village 2
- MCC Center for Agriculture & Technology
- Relocation of Maintenance at FCC

### Measure E

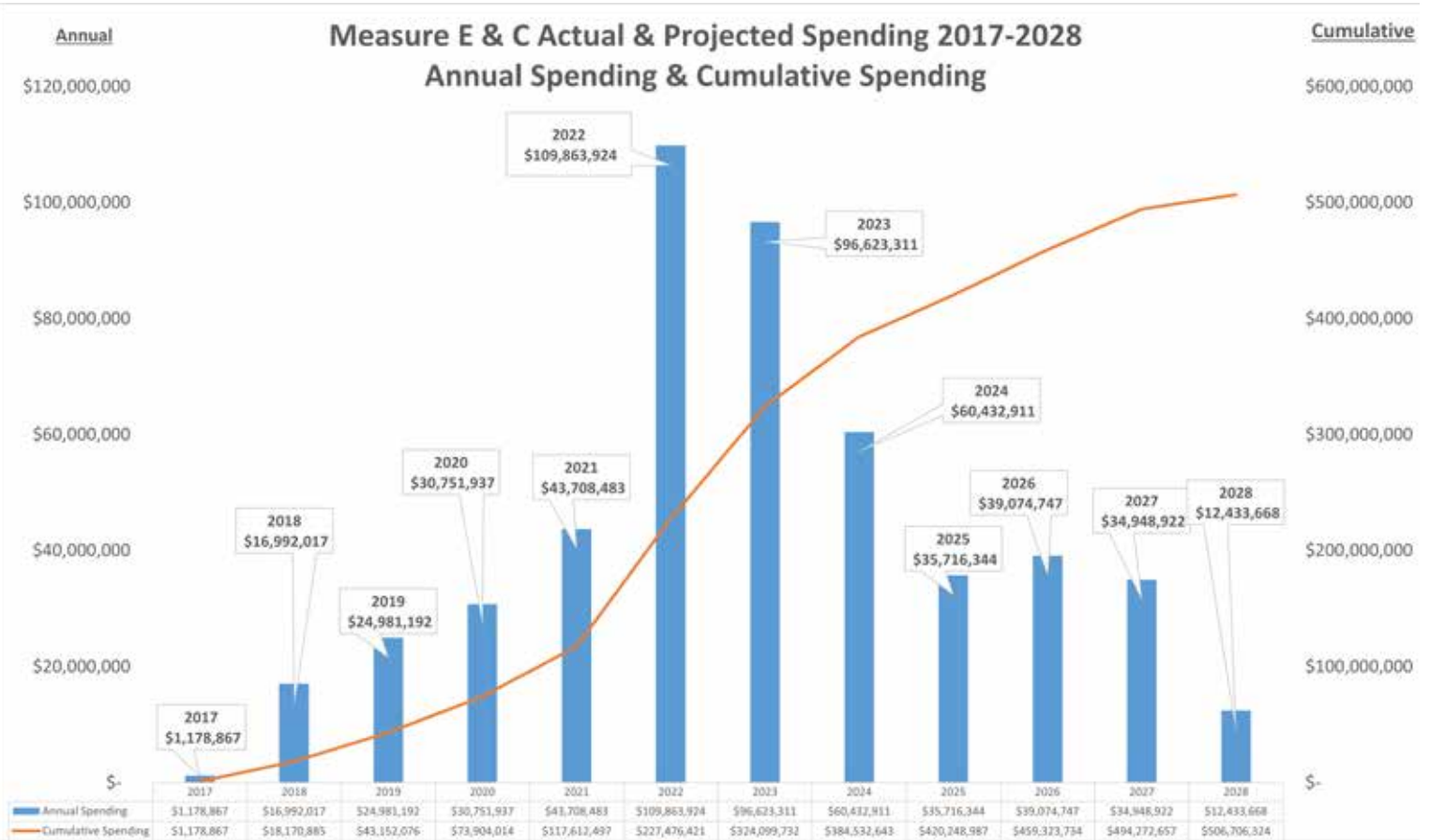
- FCC LAN/WAN Phase III, IV, V
- FCC Applied Technology
- FCC Physical Performance Center
- FCC Practice Court
- FCC Student Services Modernization
- Southeast Site Selection & Acquisition
- CCC Phase I – Offsite
- CCC Child Development Center
- CCC Phase I – Building
- CCC Phase I – Foodservice / Bookstore
- CCC Phase 2 – Parking
- MCC Health Fitness Center
- RC New Classroom Building
- Oakhurst Portables
- RC Old Residence Hall Demolition
- FCC Old Administration Building Phase 3
- MCC Vocational Lab
- RC Phase 1 Modernization Projects
- RC New Residence Hall
- CCC Phase 2
- RC Old Dorm Site Remediation
- CCC Behymer Entrance
- FCC Old Administration Building Phase 1
- RC Modernization Phase 2: Technology Infrastructure

## RECENT & UPCOMING EVENTS

- MCC at Oakhurst Groundbreaking occurred in October.
- CCC Applied Technology Building: Academic Center 3 Ribbon Cutting occurred in October.
- RC Fine & Performing Arts Center Ribbon Cutting occurred in November.
- FCC Science Ribbon Cutting scheduled for Spring 2025.



# MEASURE C + E BOND FUNDS CONTINUED...



Bond Spending	TOTALS	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Measure E Spending, per year	\$	31,325,759	\$	212,975	\$	3,807,946	\$	16,301,879	\$	5,850,688	\$	-	\$
Measure C Spending, per year	\$	499,022,569	\$	1,178,867	\$	17,158,822	\$	21,173,246	\$	26,007,216	\$	27,418,604	\$
Measure E, Cumulative Spending		\$	-	\$	212,975	\$	4,020,921	\$	9,173,191	\$	25,475,070	\$	31,325,759
Measure C, Cumulative Spending		\$	1,178,867	\$	18,337,689	\$	39,510,935	\$	65,518,151	\$	92,936,755	\$	196,913,595

Bond Sales	Per Series	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
Measure C: Series A-SOLD	\$	75,000,000	\$	75,000,000	\$	-	\$	-	\$	-	\$	-	\$
Measure E: Final Series - SOLD	\$	30,000,000	\$	30,000,000	\$	-	\$	-	\$	-	\$	-	\$
Measure C: Series B	\$	205,000,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$
Measure C: Series C	\$	100,000,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$
Measure C: Series D	\$	105,000,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$
Interest Income Measure C	\$	14,079,210	\$	10,071	\$	1,280,819	\$	1,135,875	\$	645,389	\$	2,428,686	\$
Interest Income-Measure E	\$	1,325,759	\$	-	\$	-	\$	491,241	\$	533,352	\$	253,009	\$
Cashflow Needs (i.e. BAN)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$

Projects/Allocations	Bond Budget \$	Actual Expenses						Projected					
		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
DW Consultants	\$ 10,000,000	\$ 338,830	\$ 426,784	\$ 450,916	\$ 341,382	\$ 3,740	\$ 262,581	\$ 828,042	\$ 1,432,369	\$ 1,722,203	\$ 1,600,000	\$ 1,600,000	\$ 993,153
DW Tech: Data Ctr Relo to New Police Stati	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ -	\$ -	\$ -
DW Infrastructure/Small Capital Repairs	\$ 13,275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,245,673	\$ 6,640,000	\$ 2,389,327
DW Accessibility/ADA	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,310,000	\$ 4,620,000	\$ 2,070,000
DO Contingency/Interest	\$ 1,817,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,817,695
District Office Relocation-COMLETE	\$ 17,158,397	\$ -	\$ 8,613,388	\$ 7,532,967	\$ 663,323	\$ 320,394	\$ 28,325	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RC Forum Hall Roof/HVAC-COMLETE	\$ 726,400	\$ -	\$ -	\$ -	\$ 715,951	\$ 10,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FC Field House Roof/Cooling-COMLETE	\$ 1,309,722	\$ -	\$ -	\$ -	\$ 1,309,722	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bond Issuance Costs	\$ 2,000,000	\$ 287,083	\$ (22,601)	\$ -	\$ 396,333	\$ -	\$ 611,652	\$ -	\$ (0)	\$ 500,000	\$ 227,533	\$ -	\$ -
FCC Planning-COMLETE	\$ 347,158	\$ 142,720	\$ 12,423	\$ 174,281	\$ 17,784	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New West Fresno/CTC	\$ 44,281,741	\$ 33,981	\$ 3,252,971	\$ 190,801	\$ 574,309	\$ 655,062	\$ 23,113,096	\$ 11,839,095	\$ 2,173,693	\$ 2,448,733	\$ -	\$ -	\$ -
New First Responders Academy	\$ 48,417,675	\$ -	\$ 16,051	\$ 3,334,539	\$ 1,909,847	\$ 873,407	\$ 21,974,584	\$ 20,305,746	\$ 3,501	\$ -	\$ -	\$ -	\$ -
FC Parking Expansion	\$ 22,975,900	\$ 193,676	\$ 565,891	\$ 2,503,517	\$ 1,338,487	\$ 5,899,150	\$ 12,400,176	\$ 75,004	\$ -	\$ -	\$ -	\$ -	\$ -
FC New Science	\$ 79,000,000	\$ -	\$ 354,000	\$ 645,195	\$ 3,455,639	\$ 548,932	\$ 22,964,893	\$ 29,603,296	\$ 20,928,045	\$ 500,000	\$ -	\$ -	\$ -
FC Math/Science - Modernization	\$ 10,000,000	\$ -	\$ -	\$ 2,252	\$ -	\$ -	\$ 1	\$ -	\$ (1)	\$ -	\$ 850,676	\$ 9,147,071	\$ -
FCC Contingency - Unallocated	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maintenance/Operations Relocation-COMM	\$ 4,471,407	\$ -	\$ -	\$ 367,471	\$ 633,805	\$ 3,465,833	\$ 4,298	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RC Math-Science-COMLETE	\$ 16,179,970	\$ 8,400	\$ 899,816	\$ 370,166	\$ 8,309,215	\$ 6,543,921	\$ 48,186	\$ 266	\$ -	\$ -	\$ -	\$ -	\$ -
RC Ag Facilities Modernization	\$ 12,087,740	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 750,000	\$ 6,400,000	\$ 4,437,740
RC Center for Fine & Performing Arts	\$ 26,673,928	\$ -	\$ -	\$ 629,417	\$ 1,029,806	\$ 258,322	\$ 1,623,705	\$ 14,893,963	\$ 8,238,715	\$ -	\$ -	\$ -	\$ -
RC Contingency - Unallocated	\$ 725,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 725,753
RC Fire Line Improvements-COMLETE	\$ 728,981	\$ -	\$ -	\$ -	\$ 687,487	\$ 41,494	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RC Ag Facilities Expansion	\$ 8,912,260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,170,409	\$ 1,200,000	\$ 6,541,851	\$ -
MC Center for Ag & Technology-COMLETE	\$ 6,246,714	\$ 149,208	\$ 706,076	\$ 4,165,628	\$ 1,225,802	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MC Academic Village II - Expansion	\$ 31,392,267	\$ -	\$ 94,609	\$ 405,034	\$ 1,503,682	\$ 7,659,657	\$ 17,541,656	\$ 4,186,310	\$ 1,320	\$ -	\$ -	\$ -	\$ -
Oakhurst Facilities	\$ 38,293,861	\$ 24,969	\$ 1,859,635	\$ 329,839	\$ 546,051	\$ 558,186	\$ 86,176	\$ 291,644	\$ 10,597,360	\$ 19,000,000	\$ 5,000,000	\$ -	\$ -
CC Applied Tech Phase 1 (AC3)	\$ 31,627,000	\$ -	\$ -	\$ 71,224	\$ 933,391	\$ 257,536	\$ 1,623,885	\$ 11,858,819	\$ 16,882,145	\$ -	\$ -	\$ -	\$ -
CC Chestnut Access Rd/Parking Expansion	\$ 4,815,132	\$ -	\$ -	\$ -	\$ 7,700	\$ 310,521	\$ 1,730,022	\$ 2,741,126	\$ 25,763	\$ -	\$ -	\$ -	\$ -
CC Health/Psych Services Remodel (AC3 Se	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 1,250,000	\$ 700,000	\$ -	\$ -
CC Kinesiology & Wellness Center (state m	\$ 16,915,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 625,000	\$ 16,190,865	\$ -	\$ -
Bond Issuance Costs-Measure E	\$ 212,975	\$ -	\$ 212,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FCC New West Fresno/CTC - Measure E	\$ 28,766,416	\$ -	\$ -	\$ 3,807,946	\$ 2,805,902	\$ 16,301,879	\$ 5,850,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RC Math-Sci & Eng (Measure E)	\$ 2,346,368	\$ -	\$ -	\$ -	\$ 2,346,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Totals	\$ 506,706,325	\$ 1,178,867	\$ 16,992,017	\$ 24,981,192	\$ 30,751,937	\$ 43,708,483	\$ 109,863,924	\$ 96,623,311	\$ 60,432,911	\$ 35,716,344	\$ 39,074,747	\$ 34,948,922	\$ 12,433,668
CUMULATIVE TOTALS		\$ 1,178,867	\$ 18,170,885	\$ 43,152,076	\$ 73,904,014	\$ 117,612,497	\$ 227,476,421	\$ 324,099,732	\$ 384,532,643	\$ 420,248,987	\$ 459,323,734	\$ 494,272,657	\$ 506,706,324



West Fresno Center (Spring 2024)

“Advancing equitable student access and achievement is at the heart of all efforts across the State Center Community College District.”

## Board of Trustees

Magdalena Gomez, President  
Danielle Parra, Vice President  
Rob Fuentes, Secretary  
Richard M. Caglia, Trustee  
Deborah J. Ikeda, Trustee  
Nasreen Johnson, Trustee  
Destiny Rodriguez, Trustee

## District Administration

*Chancellor*  
Dr. Carole Goldsmith

*Interim Deputy Chancellor*  
Dr. Andy Dunn

*Fresno City College Interim President*  
Dr. Kim Armstrong

*Reedley College President*  
Dr. Jerry L. Buckley

*Clovis Community College Interim President*  
Dr. Monica Chahal

*Madera Community College President*  
Dr. Angel Reyna

*Vice Chancellor, Operations*  
Christine D. Miktarian

*Vice Chancellor, Educational Services & Institutional Effectiveness*  
Dr. Robert Frost

*Vice Chancellor, Finance & Administration*  
Dr. David El Fattal

*Vice Chancellor, Human Resources*  
Julianna Mosier

*District Chief Technology Officer*  
Don Lopez

*Executive Director, SCCC Foundation*  
Rico Guerrero

*General Counsel*  
Dr. Kirsten Corey

### Operations Staff for Capital Projects:

Shannon Robertson, District Director of Facilities Planning  
Jake Bergen, District Director of Facilities Planning  
Kiesha Oliver, Executive Assistant to the Vice Chancellor, Operations  
Sarah Nance, Administrative Assistant  
Melissa Gonzalez, Office Specialist

Ridgerunner Engineering:  
Brian Speece, P.E., President  
Craig Speece, Vice President  
Danielle Rawers, PMP, Senior Project Manager



# BOND CONSTRUCTION SCHEDULES



## Fresno City College

West Fresno Center Campus - **COMPLETE**  
 Parking Expansion - **COMPLETE**  
 First Responders - **COMPLETE**  
 New Science Building

2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
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## Reedley College

New Math and Sciences - **COMPLETE**  
 New Center for Fine & Performing Arts  
 Ag Modernization  
 Ag Expansion

2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
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## Clovis Community College

Parking Expansion - **COMPLETE**  
 Applied Technology (Academic Center 3)  
 Academic Center 4

2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
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## Madera Community College

Center for Ag & Technology - **COMPLETE**  
 Academic Village 2 - **COMPLETE**  
 New Campus for Madera at Oakhurst

2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
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## District Office/Districtwide

District Office Relocation - **COMPLETE**  
 Maintenance Bldg Relocation - **COMPLETE**  
 Infrastructure/Small Capital Repairs  
 Technology Upgrades  
 Accessibility Upgrades

2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
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